

Facilities Management

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February 27, 2009

Don Lindsay, Vice President
Dawson Construction, Inc.
405 32nd Street
Bellingham, WA 98225

**Re: WWU Academic Instructional Center
Statement of Appreciation**

Dear Don,

The purpose of this letter is to express my appreciation for your excellent service relating to the construction management of our Academic Instructional Center. This project will provide modern facilities for our Psychology and Communication Sciences & Disorders departments. This project also has General University lecture halls, classrooms and computer labs. The Academic Instructional Center construction project has been the largest undertaking at Western Washington University to date.

Dawson Construction worked well within an active campus setting. Construction activity and product deliveries were coordinated in a manner which was supportive of ongoing campus business. More importantly, you emphasized partnering in your approach to project delivery. I have appreciated many instances where your team collaborated with the design consultants to address project challenges. I have also been impressed with your approach which consistently recognizes the University's best interest. Your management team has both technical expertise and good communication skills. Additionally, your team has remained positive and pro-active throughout our association on this project.

It has been my sincere pleasure to work with your team on this project. Thank you.

Sincerely,



Gil Aiken, Project Manager
Facilities Design and Construction Administration
Western Washington University